



# San Diego County Local Agency Formation Commission (LAFCO)

Commission Meeting  
March 6, 2022

# Agenda Item No. 6a



## “Borrego Springs FPD Reorganization”

(RO22-19)

–

receive presentation

–

open hearing

–

discuss and provide feedback

–

consider recommendation



**Size:**  
198,400 acres  
310 sq. miles

**Population:**  
3,105

**Parcels:**  
6,287

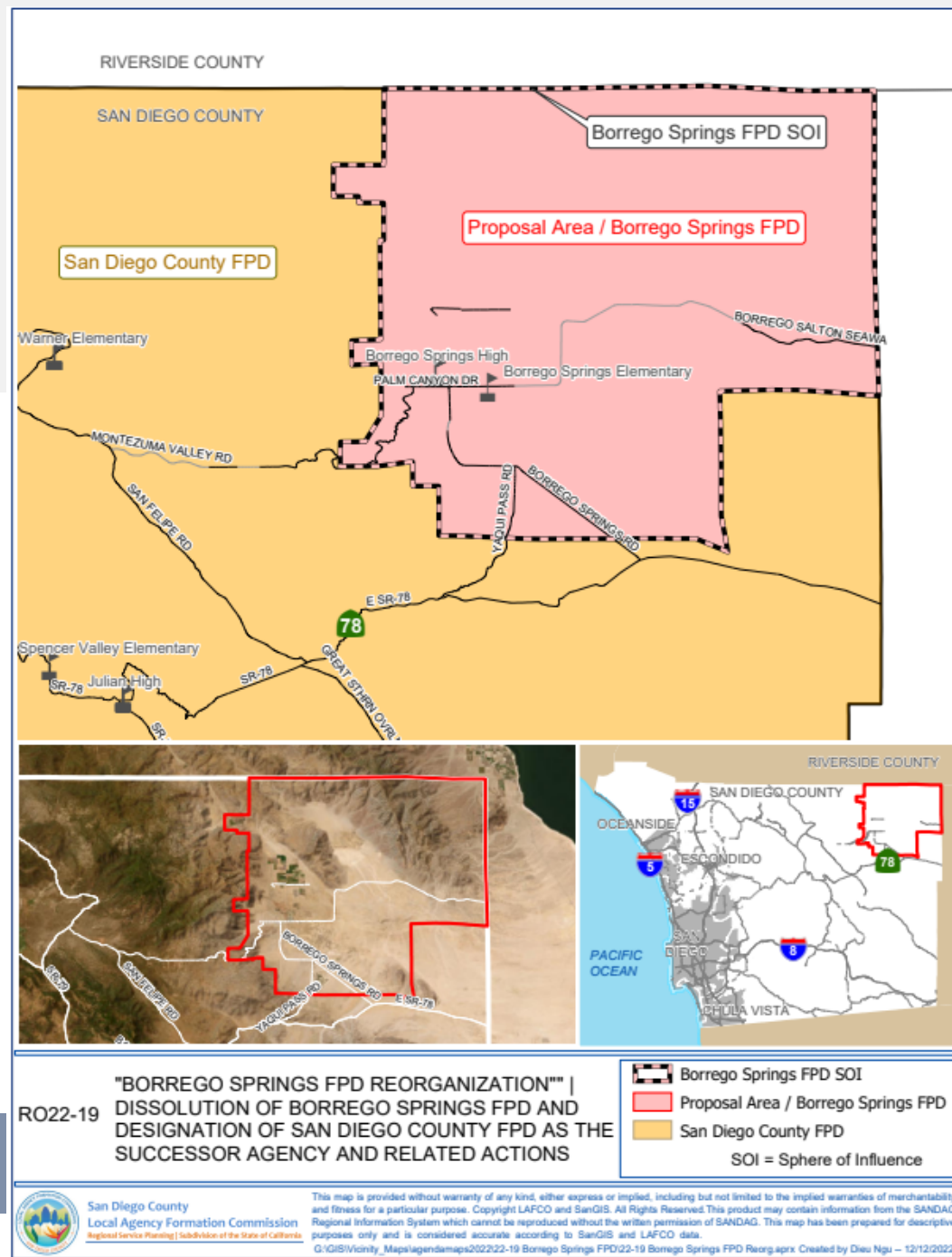
**Registered Voters:**  
1,401

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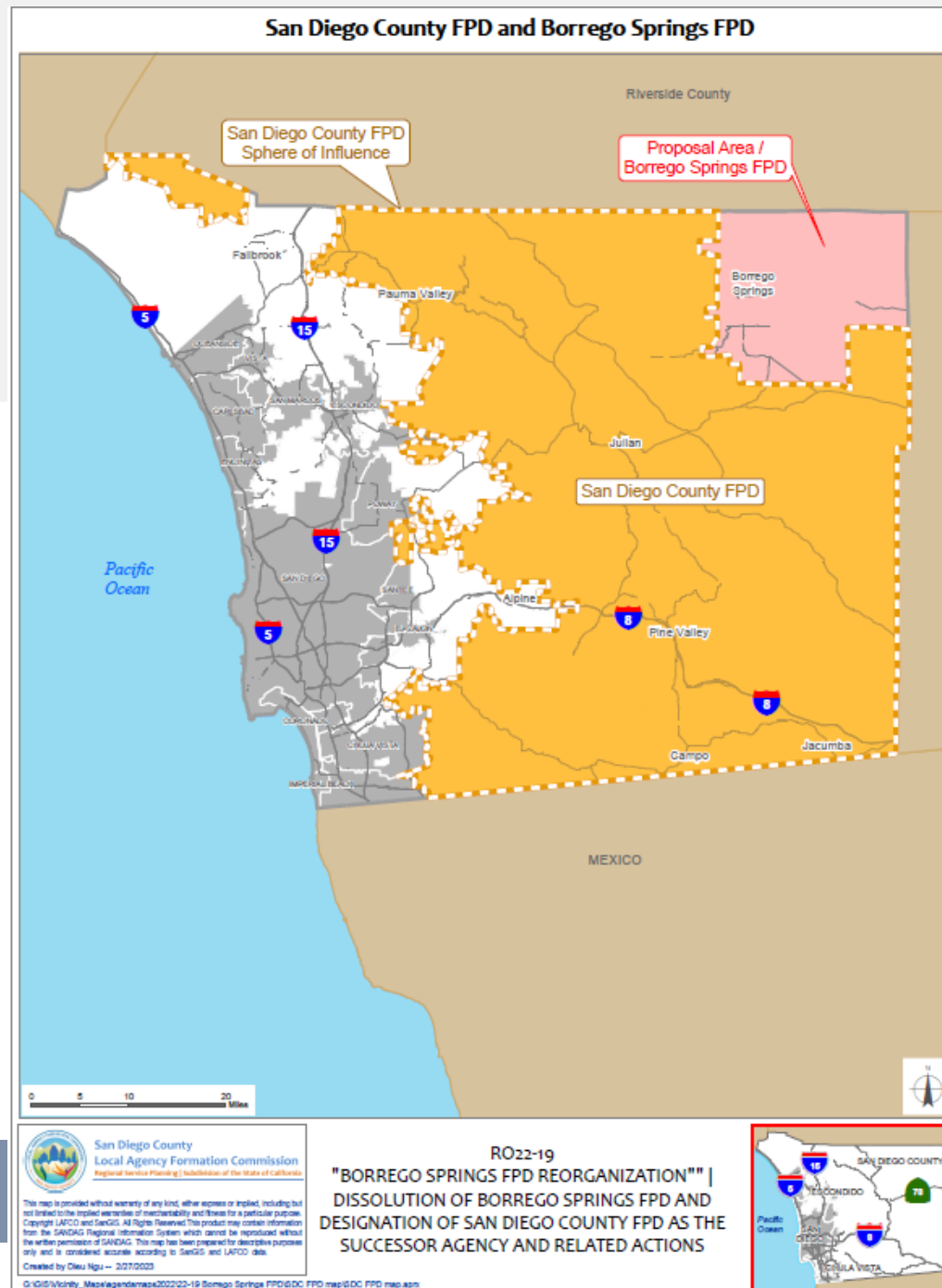


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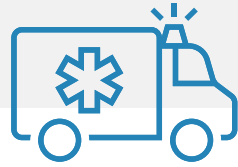
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## Key Terms & Conditions



Provide a full-time 3-person staffed paramedic fire engine and a full time 2-person staffed paramedic ambulance at the Borrego Springs Fire Station



Ensure Station No. 91 is a must-cover station



Ensure a Battalion Chief is assigned to oversee Borrego Springs Fire Station



THANK YOU!

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QUESTIONS/COMMENTS?



# Agenda Item No. 6b

## Administrative Approval: Palomar HCD

### Out-of-Agency Service Request

Laborist + OB/GYN Services to  
Vista Community and TrueCare

receive presentation

-

receive comments

-

consider recommendation

## LAFCO Timeline

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**Fall 2021** | Palomar HCD enters separate contracts to provide laborist + OB/GYN services to Vista Community and True Care Clinics and their sites within Tri City HCD

**Summer 2022** | LAFCO and Palomar staff discuss topic and Palomar agrees to submit request for approval under public health + safety provision under Section 56133.

**August 2022** | LAFCO staff administratively approves out-of-agency service request covering Palomar’s contract services with Vista Community and TrueCare Clinics.

**October 2022** | LAFCO staff provides notice of administrative approval and receives request to revisit topic – including public health + safety finding – and provide update.

**December 2022** | LAFCO staff advises the Commission the revisiting of the administrative approval continues with the assistance of consultant Adam Wilson.

**February 2023** | LAFCO staff’s notice of amended approval to establish term pulled from agenda to provide subject parties opportunity to meet + explore alternatives.

# Agenda Item No. 6b

## Administrative Approval: Palomar HCD Out-of-Agency Service Request

Laborist + OB/GYN Services to  
Vista Community and TrueCare

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consider recommendation

## Today's Hearing

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### Two Related Purposes

#### 1. Receive Notice of Amended Administrative Approval

Administrative approval has been amended terming authorization to March 2025. Continuing service would require separate authorization – via a new out-of-agency request or annexation. Public health + safety finding remains and ties to the clinics' financial distresses and related service-level uncertainties that exist without contractually partnering with Palomar.

#### 2. Alternative Commission Actions:

Three options available if Commission reasonably concludes differently:

- A. Prospectively make policy changes going forward
- B. Amend administrative approval
- C. Overturn administrative approval



# Agenda Item No. 6c

## Proposed Workplan + Budget for FY2024

receive presentation

-

ask questions

-

suggested changes

-

consider recommendation



PROPOSED

# Workplan & Budget Guide

FOR 2023-2024

PENDING ADOPTION

# Agenda Item No. 6c

## Proposed Workplan + Budget for FY2024

receive presentation

-

ask questions

-

suggested changes

-

consider recommendation

### 2023-2024 Workplan Guide

The proposed workplan list 30 targeted projects for 2023–2024 comprising both new and continued activities. The targeted projects complement LAFCO’s baseline commitment to process jurisdictional proposals and related service requests in a timely manner and are divided between three priority categories – high, medium, and low. An outline of all 30 projects with additional details on the “Top 10” follows.



**No. 1**  
**Recruit, Hire + Support Budgeted Staff**  
Fill Analysts + AEO Positions



**No. 2**  
**Commissioner Onboarding**  
Create User-Friendly Guide and Reference Resource



**No. 3**  
**Transition Accounting**  
QuickBooks Change from Desktop to Cloud Platform



**No. 4**  
**Personnel Policies Part I**  
Work with RGS in Scope of Work to Guide Comprehensive Redo



**No. 5**  
**Personnel Policies Part II**  
Begin Implementing Scope of Work on the Comprehensive Redo



**No. 6**  
**Vista Region MSR**  
Inform Sphere Updates for the Vista, Vista FPD, Vista ID + Buena SD



**No. 7**  
**San Marcos MSR**  
Inform Sphere Updates for San Marcos, Vallecitos WD + FPD



**No. 8**  
**Healthcare Districts MSR**  
Inform Sphere Updates for Tri-City, Palomar, Grossmont + Fallbrook



**No. 9**  
**SALC Planning Grant 2.0**  
Begin Two Year Grant to Analyze ROI Opportunities for Small Ag



**No. 10**  
**Escondido Governance Study**  
Explore Consolidation Options for Escondido and Rincon del Diablo

#### Medium Priorities

- No. 11** | MSR on County Water Authority + MET
- No. 12** | RCDs’ Ad Hoc Committee
- No. 13** | White Paper: Growth Management + Housing
- No. 14** | Special Districts Advisory Committee
- No. 15** | Cities Advisory Committee
- No. 16** | Policy Update on Applicant Processing
- No. 17** | Website Content Expansion
- No. 18** | 2022–2023 Outside Audit
- No. 19** | Legislative Proposal to G.C. 56133
- No. 20** | MSR on Encinitas Region

#### Lower Priorities

- No. 21** | MSR on Del Mar + Solana Beach Region
- No. 22** | Legislative Proposal on G.C. 56430
- No. 23** | Website Tool: Service + Fiscal Indicators
- No. 24** | White Paper: School Districts
- No. 25** | Liaison with Local Tribes
- No. 26** | Policy Update on Rule 4 (District Functions + Classes)
- No. 27** | Cities Advisory Committee Bylaws
- No. 28** | Special Districts Advisory Committee Bylaws
- No. 29** | Annual Local Agency Directory
- No. 30** | White Paper: Community Choice Aggregations

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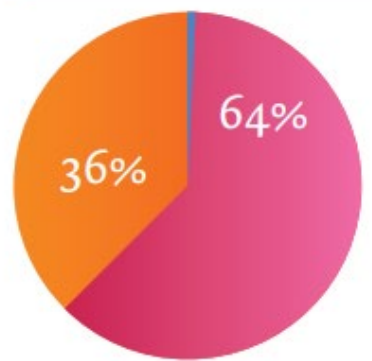
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### 2023-2024 Budget Guide

San Diego LAFCO's proposed budget for 2023-2024 ties directly to funding the associated workplan and sets total matching expenses and revenues at \$2.750 million. More than four-fifths of total budgeted expenses and revenues tie to operating units. Operating expenses total \$2.261 million, which represent a net change of 12.6% – or \$253, 211 – over the current fiscal year. The remaining portion of the total budget involves non-operating units and largely transacting revenues and expenses tied to a State planning grant and debt service.

Key budgeted operating expenses and revenues follow.

#### Operating Expenses: \$2.261 Million



##### Salaries and Benefits Cost

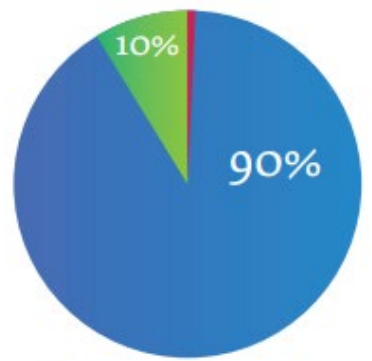
- \$1.436 million; an increase of (14.5%) over prior year
- Amount equals 64% of all operating expenses
- Increases staffing from 8.0 to 9.0 fulltime employees
  - Addition involves re-establishing the Assistant Executive Officer position
- Accommodates previously approved cost-of-living adjustments for all employees

##### Services and Supplies Cost

- \$0.825 million; an increase of 9.5% over prior year
- Amount equals 36% of all operating expenses
- Three largest group costs:
  - 1 Professional services: \$0.296 million
  - 2 Office space: \$0.145 million
  - 3 County Information Technology: \$0.125 million



#### Operating Revenues: \$2.254 Million



##### Application Fees

- \$0.200 million; 17.6% change over prior year
- Amount equals 8.9% of all operating revenues

##### Local Agency Contributions

- \$2.039 million; an increase of 13.0% over prior year
- Amount equals 90% of all operating revenues
- Allocation set by State law as follows:
  - 1 County of San Diego covers \$0.582 million
  - 2 Cities less City of San Diego covers \$0.582 million
  - 3 Districts covers \$0.582 million
  - 4 City of San Diego \$0.291 million

PROJECTED 2023-2024 FUND BALANCE	
Committed Stabilization:	250,000
Committed Opportunity:	400,000
Assigned:	62,500
Unassigned:	798,375
<b>TOTAL:</b>	<b>1,510,875</b>

##### TOP CITY ALLOCATION

1. San Diego
2. Carlsbad
3. Oceanside
4. Escondido
5. El Cajon

##### TOP DISTRICT ALLOCATIONS

1. Otay Water
2. Helix Water
3. Padre Dam Municipal
4. Vallecitos Water
5. Olivenhain Municipal